# Global gas markets, carbon pricing and the future of natural gas

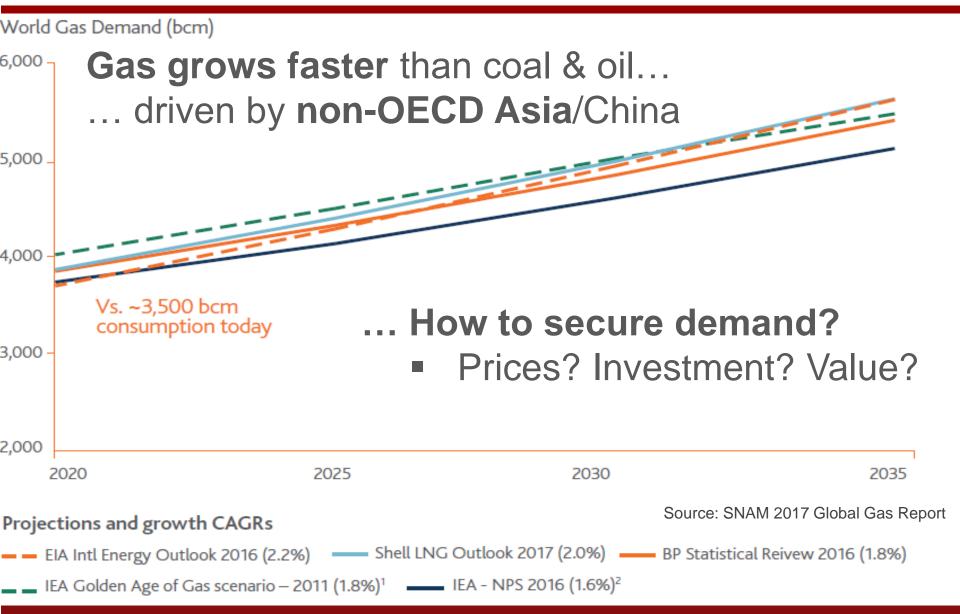
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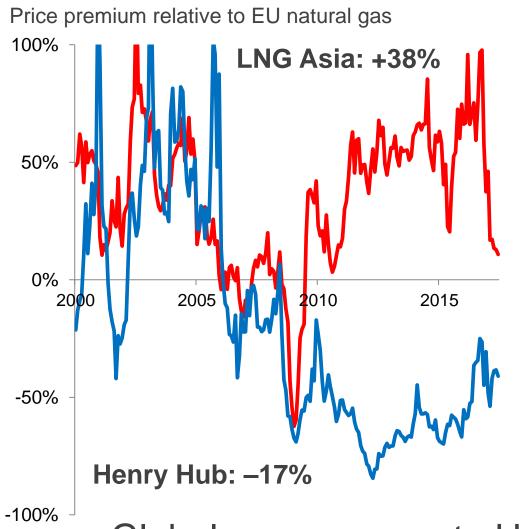
## MIT CEEPR-EPRG-EnBW European Conference Berlin, 3 July 2018

- 1 Gas demand, prices and competition
- (2) Coal-to-gas switching in power generation
- 3 Political economy & carbon pricing
- 4 Strategic positioning

## Forecasts too bullish given challenges for gas?



## Regional price divergence is the historical norm



#### "Asian premium":

- Most of last 20 years
- Imperfect competition
  - + limits to arbitrage

#### Low & stable HH price

- → US LNG exports
- → Security of supply (LNG vs pipeline gas)

⇒ Global convergence to Henry Hub-based pricing?

Source: Calculations based on IMF data

## Competition in global LNG: A changing market

#### Balance of power: Shift to gas buyers post-2014

Global price decline (comparable to oil)

#### LNG market structure:

	2007	2012	2017	2022
Seller HHI	.102	.140	.136	↑? Further
(# players)	(14)	(18)	(18)	US & AUS
Buyer HHI	.218	.180	.132	↓? Smaller
(# players)	(18)	(27)	(39)	Asian

#### ⇒ LNG sell-side now *more* concentrated than buy-side

Note: Herfindahl index (HHI) is a measure of market concentration, ranging from 1 (monopoly) to 0 (many small players) Source: Calculations based on GIIGNL data

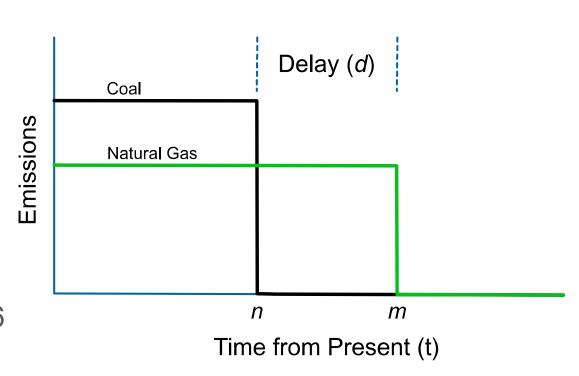
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## Coal-to-gas switching from a climate perspective

How much delay in adoption of near-zero carbon technologies (NZCT) is achieved by switching to gas?

<u>Parity ratio</u>: Allowable years of gas per year of coal generation avoided

- Literature: ≈ 2.4 years
- Coal plant replaced 15 years before otherwise replaced by NZCT
- Gas can operate for ≤ 36 years, helping climate



⇒ "Bridge fuel" buys 1.4 years per year of coal displaced

Source: Adapted from Hausfather (2015)

## Thought experiment: Global coal-to-gas switch

**Q:** How much existing coal-fired power generation can be replaced with existing *unused* gas generation?

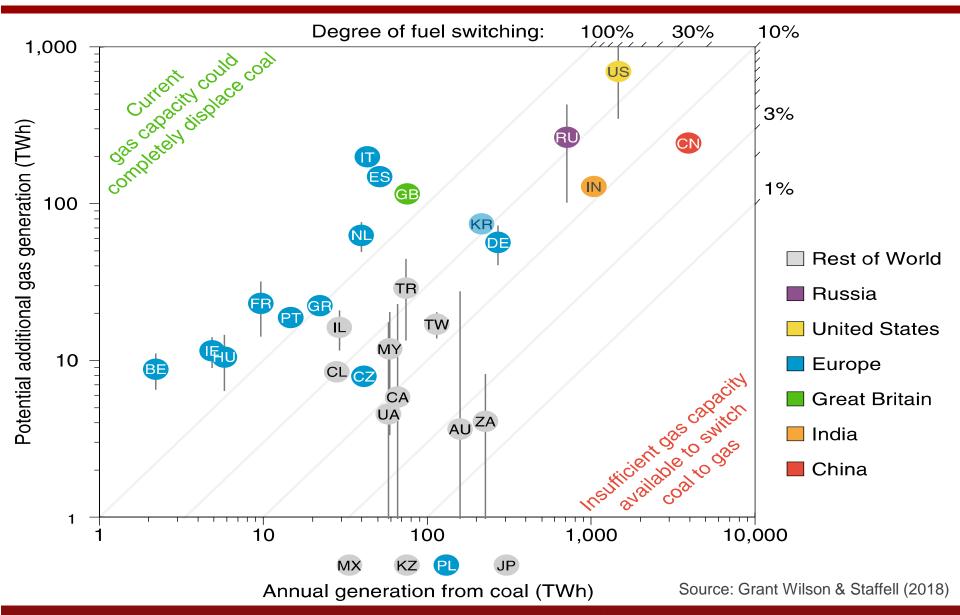
Top 5	"Gas potential"	
China	6%	
US	47%	
India	12%	
Russia	37%	
South Korea	35%	

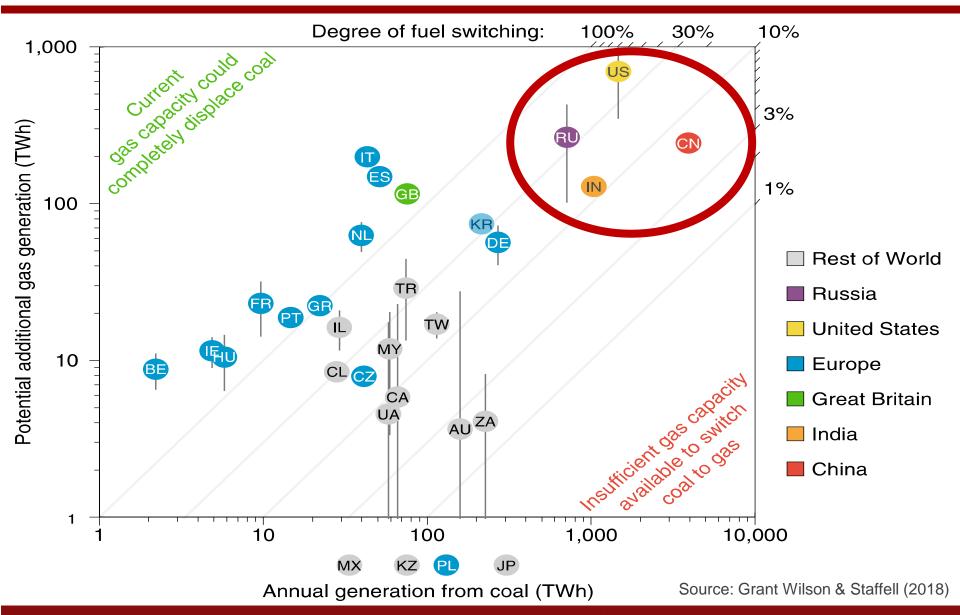
- European countries: mostly >100% potential
- Zero potential: Japan,
   Mexico, Poland, Kazachstan

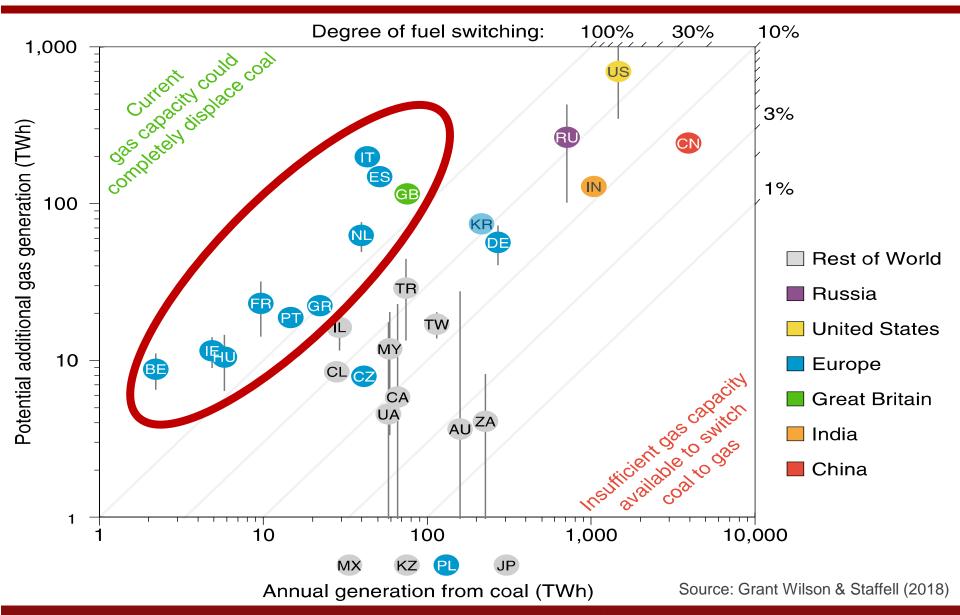
A: Global switching potential ~20% with existing assets

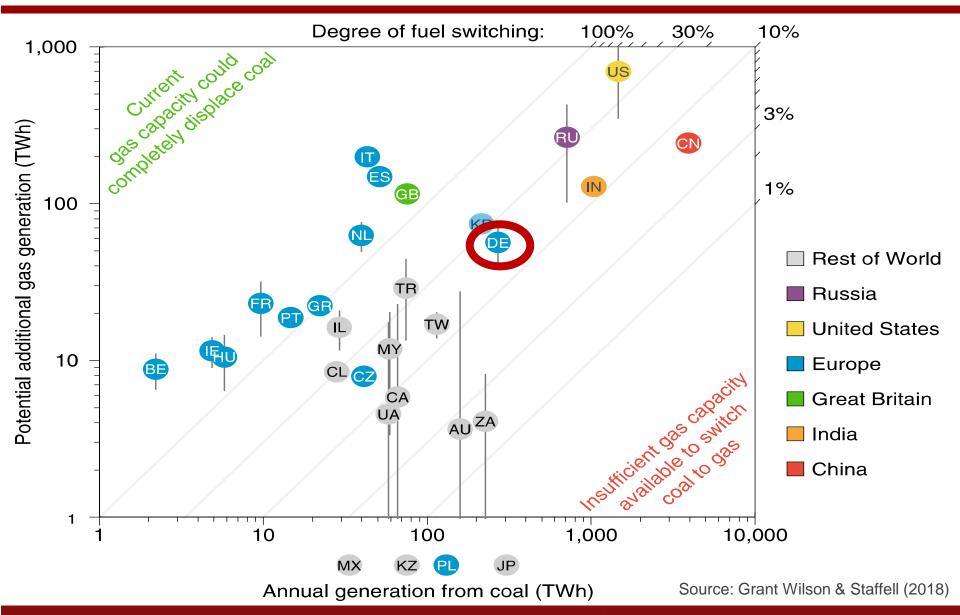
- ⇒ Annual global carbon emissions fall by ~1 GtCO<sub>2</sub>
  - Social value: ~\$50 billion per year

Source: Grant Wilson & Staffell (2018), 2015 data



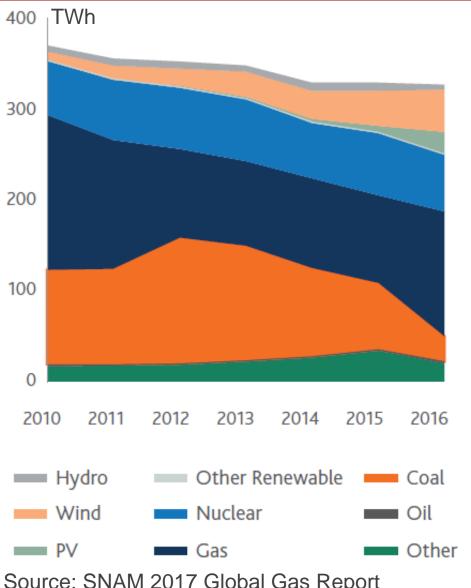






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## **UK**: Carbon price floor supports gas switch



Coal phase-out now policy objective (for 2023)

#### Carbon price floor

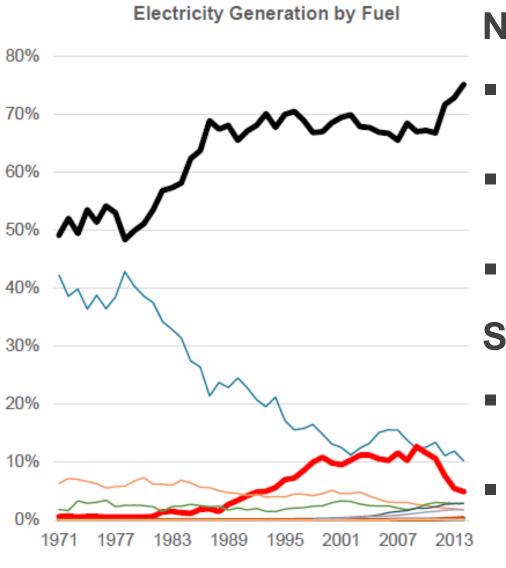
- EU ETS + £18/tCO<sub>2</sub>
- **Emissions** performance standard
- $\Rightarrow$  Coal share from 41% (2013) to 8% (2017)

## Case for CO<sub>2</sub> price floor on power generation

Regional or EU level

Source: SNAM 2017 Global Gas Report

## India: Gas currently squeezed by coal & solar



#### No clear role for gas/LNG

- Not cost-competitive against domestic coal
- Limited policy support
  - No carbon pricing
- Infrastructure constraints

## **Skipping gas? Coal to RE**

- Ambitious 175 GW target for 2022 (esp. solar)
  - Large cost reductions & low auction prices

Source: International Institute for Strategic Studies (IISS) & Vivid Economics

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## Gas industry itself is in the midst of a transition

#### **Strategic repositioning** around natural gas:

- ① Energy majors: oil → gas/LNG & power/RE
- ② Electricity companies: coal/gas → RE
- ③ Commodity traders: oil → LNG
- (4) Private equity: → "legacy" coal/gas assets
- (5) New players: → LNG export, gas E&P

⇒ Trend to *large integrated* or *niche specialist*?

#### Conclusions

- 1 Significant downside risk in gas demand forecasts
- (2) Global gas price convergence: not any time soon
- 3 Huge global potential for coal-to-gas switching in power generation
- 4 Local **political economy** for gas/LNG in non-OECD (Asia) very different from OECD (Europe)
- 5 Ongoing strategic repositioning reflects companies' different visions of the future

#### References

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